

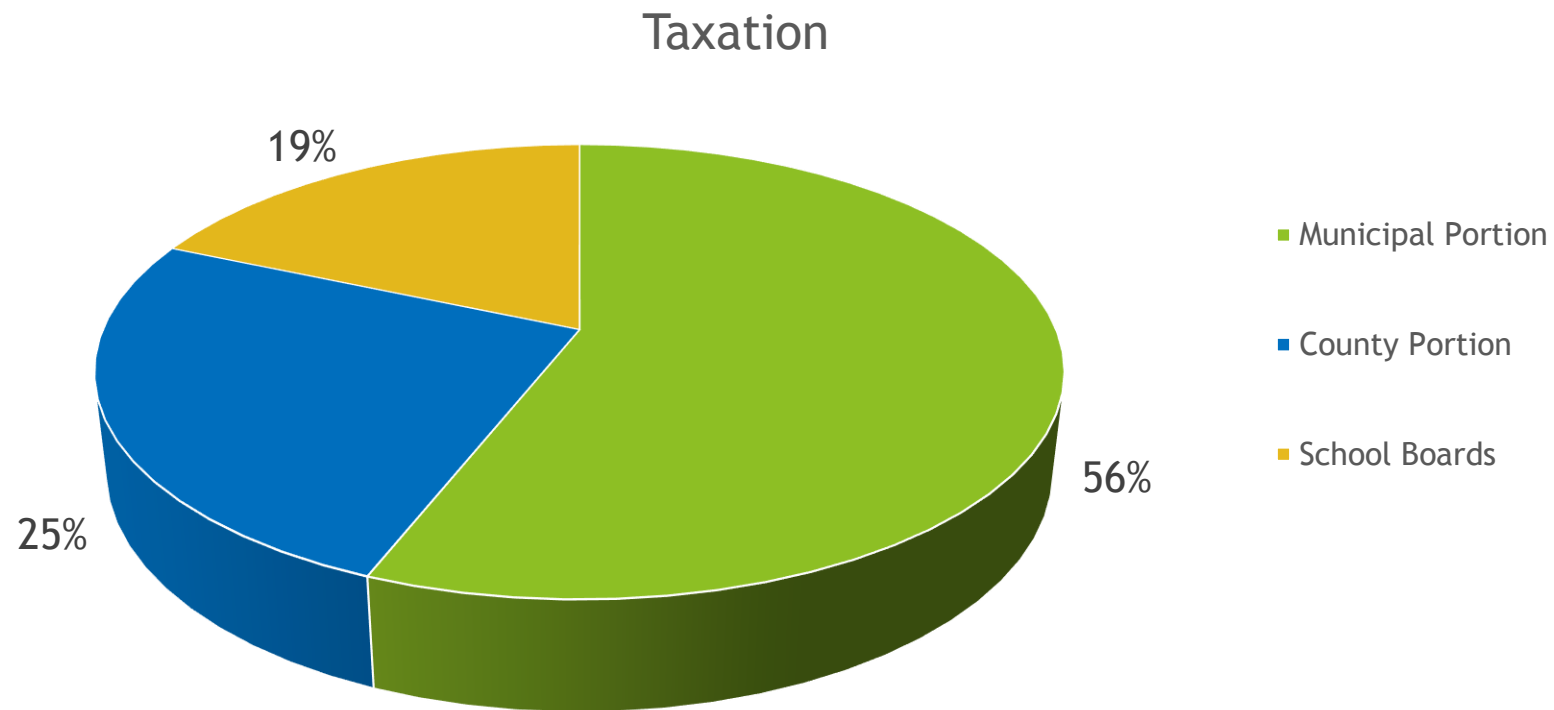
# Welcome to the 2017 Municipal Budget & Public Information Session

January 12<sup>th</sup>, 2017 Wolford  
January 16<sup>th</sup>, 2017 Merrickville

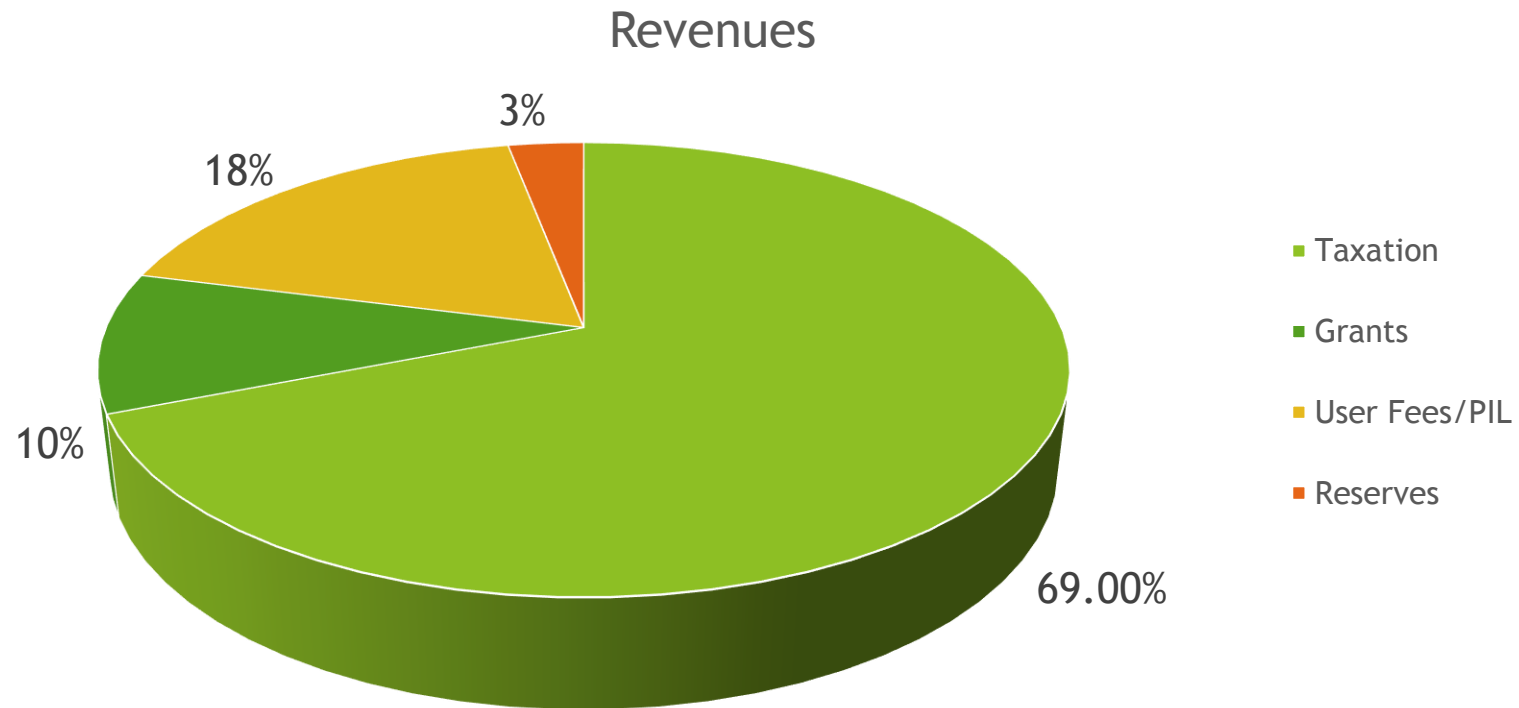
# 2016 Financial Overview

Sheila Kehoe, Manager of Finance - Treasurer

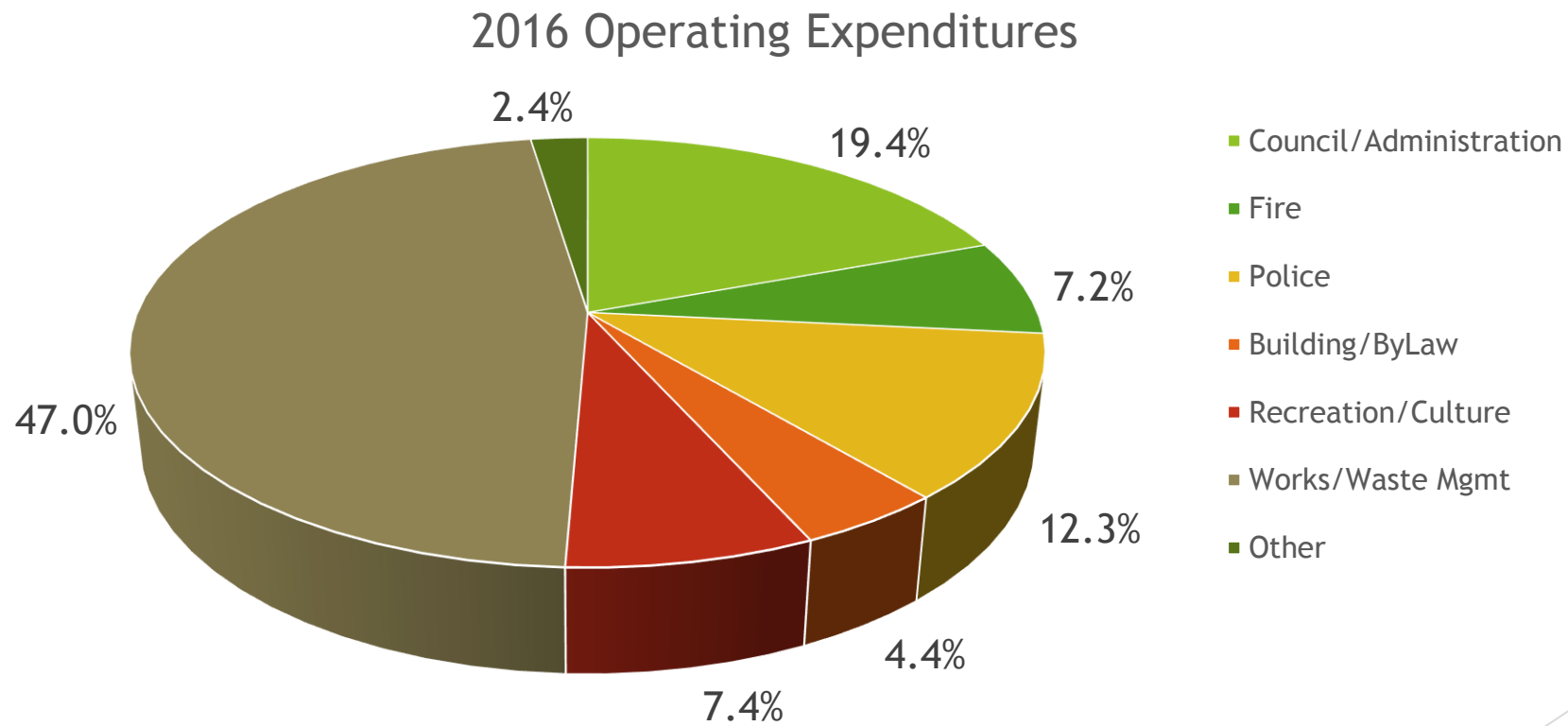
# 2016 Property Tax Bill



# 2016 Operating Revenues



# 2016 Operating Expenditures



# Debt Balances 2014 - 2018

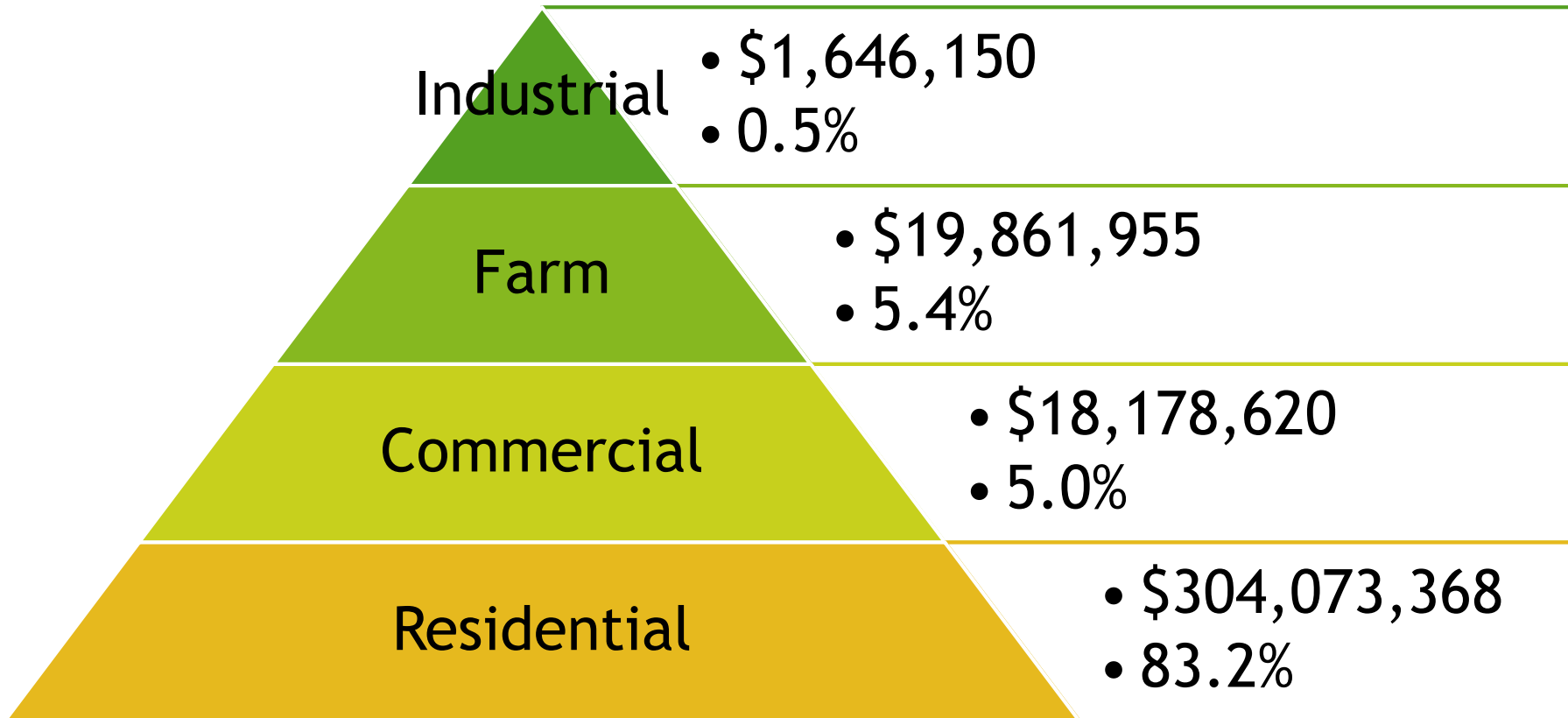
2014	2015	2016	2017	2018
\$4,857,665	\$4,600,735	\$4,941,935	\$4,821,935	\$4,821,950
		(New debt \$555,000)	(New debt \$130,000)	(assume no new debt)

# Reserve Balances 2013 - 2016

Year Ending:

2013	2014	2015	2016 (Projected)
\$836,301	\$987,427	\$1,432,241	\$1,145,724

# Total 2017 Assessment by Property Type



Growth in total assessment 2016 - 2017 0.5%



# Grants

► The municipality received grants in 2016 totalling \$392,181

PROVINCIAL		FEDERAL	
OMPF	\$263,700	GAS TAX	\$86,649
OCIF	\$25,000	OTHER	\$8,877
OTHER	\$6,955		
<b>TOTAL</b>	<b>\$296,655</b>		<b>\$95,526</b>

# Comparable Municipal Taxes

(per \$100,000 residential assessment)

Municipality	2016
Merrickville-Wolford	\$808
Augusta Twp	\$555
Athens Twp	\$390
Elizabethtown-Kitley	\$556
Montague Twp	\$611
North Grenville Twp	\$551
Rideau Lakes Twp	\$375
Smiths Falls (Single Tier)	\$1,582

# Capital & Financial Plans

- ▶ Asset management plan completed in 2014
- ▶ Water system financial plan 2016 - 2021 approved March 2016
- ▶ Intention to work towards a 10 year capital plan

# 2016 Operational & Capital Highlights

John Regan, CAO/Clerk

# Operations:

- ▶ Total operating expenditures of \$3,540,144 (excluding Water)
  - ▶ includes external boards - Police, Library, Rideau Valley Conservation Authority
- ▶ Total full-time equivalent staffing of 17 covering 8 departments (excludes library staff)
- ▶ Total wages & benefits are \$1,306,860 which represents 24% of the total 2016 budget expenditures

# Contracts:

- ▶ The Village of Merrickville-Wolford has a contract with OCWA to operate its water system and wastewater plant at a cost of \$635,636 per annum
- ▶ OPP police contract cost the Village of Merrickville-Wolford \$450,398 in 2016. 2017 contract will decrease by \$5,019 or 1.1% to \$445,379

# 2016 Operational Highlights

## ▶ Fire Department

- ▶ Received a \$10,000 grant from Enbridge and another \$2,000 grant from IBM
- ▶ Installed a new dry hydrant on County Rd 41 near County Rd 15
- ▶ Tendered for a new Pumper/Tanker to be delivered early 2017
- ▶ Working with other Fire Services in County to develop a PTSD Prevention and Treatment strategy for first responders in the United Counties

# 2016 Operational Highlights

## ▶ Library

- ▶ Visits have increased 5% in 2016 for a total of over 17,000
- ▶ Increased youth visits, including a successful summer youth drama program
- ▶ The library added over 1,300 new items to the collection
- ▶ Created special collections on sustainability and parenting in partnership with Merrickville Goes Green and school parent council
- ▶ Library Board introduced a community engagement plan for 2017 implementation



# Waste Management

- ▶ In the fall of 2016, Council approved new landfill rates:
  - 1) Load of 100 kg or less \$10.00 flat rate
  - 2) New tonnage fee for residential (\$100/tonne) and commercial (\$125/tonne)
  - 3) Appliances (with Freon removed) \$20 per item
  - 4) No clean up passes will be issued in 2017
- ▶ New residential garbage drop off bin which improves access.
- ▶ Continued improvements to landfill to ensure sustainable capacity (est.40 years)

# 2016 Operational Highlights

## ► Landfill Operations Recycling Program

	2016	2015
► Fibre	162T	152T
► Containers	65T	71T
► Scrap Steel	43T	53T
► Electronics	7T	9T
► Tires	1,116	1,129

# Roads

- ▶ Total kilometres of roads maintained in
  - ▶ WOLFORD WARD 90 km
  - ▶ Merrickville Ward 10 km
- ▶ A total of 47 km are hard surfaced
- ▶ There are 100 km of County Roads in Merrickville-Wolford

# Public Works

- ▶ The Municipality budgets annually for
  - ▶ Sand & Salt \$45,000
  - ▶ Granular material \$68,000
  - ▶ Ditching & brushing \$16,000

# Building

## ► Construction Statistics

- Total of 18 new homes plus one reconstructed home (8 new homes in 2015)
- There were 65 permits and 5 demolition permits issued for a value of \$5,825,904 (2015 54 permits valued \$2,516,477)
- This level of activity is above from 10 year average of 59 permits

# Other Operational Highlights

- ▶ New municipal auditor presented 2013, 2014 and 2015 Financial Statements
- ▶ Hired a CAO/Clerk, Treasurer and new Deputy Clerk.
- ▶ Approve a Tax Policy including a Preauthorized Payment Plan (taxation and utility)
- ▶ Improved Public consultations and communications
- ▶ Initiated a Strategic Plan committee and developed plan.

# 2016 Capital projects:

- ▶ Total 2016 capital budget \$1,132,616
- ▶ Major projects included:
  - ▶ Fire Department Tanker/Pumper \$350,000
  - ▶ Putnam Road \$175,000
  - ▶ Snowdon Corners Road \$110,000
  - ▶ Replace 1995 Public Works Grader \$162,816
  - ▶ Landfill Platform Scales \$65,000
  - ▶ Development Charge Study \$40,000

# 2017 Budget Challenges

Sheila Kehoe, Manager of Finance - Treasurer



- ▶ Our infrastructure is aging (roads, bridges, water & wastewater, equipment, buildings)
- ▶ Tax base & assessment growth are limited
- ▶ A 1% increase in the municipal tax levy generates \$27,500 in new revenue
- ▶ Likewise a 10% increase in utility rates equals \$92,400 in additional revenue

- ▶ Provincial & Federal grants have been declining
- ▶ We continue to research and apply for new Federal & Provincial infrastructure funding.
- ▶ We must have shovel ready, designed and engineered projects if we hope to be successful recipients.

# 2017 Equipment Purchases:

- ▶ Equipment under consideration:
  - ▶ Public Works Kubota (sidewalk plow & bush hog) \$37,000
  - ▶ Public Works/Landfill Loader \$130,000
  - ▶ Landfill used garbage compactor \$35,000

# 2017 Proposed Road Work Projects

- ▶ Putnam Road
- ▶ Drummond St/Lewis/Brock Reconstruction (road and water/sewer), subject to approval of Ontario Community Infrastructure Funding (OCIF) program
- ▶ Post office retaining wall upgrades
- ▶ GPS mapping of Merrickville underground utilities (year 1 of a 2 year program)
- ▶ Village and hamlet signage replacement program

# Other 2017 Capital Projects

- ▶ Computer and telephone system upgrades including VOIP and IT systems review
- ▶ Municipal office renovations
- ▶ Canada 150 grant contribution pending successful grant application
- ▶ Pioneer Road dry hydrant
- ▶ Emergency Power Generlink - Town Hall, Library, Eastons Corners & Merrickville Community Centre
- ▶ Landfill asphalt paving of drop off area
- ▶ Landfill new sample well as required by Ministry of Environment

# 2016 - 2017 Budget Comparison

	2016 Budget	2017 Budget	Percent Change
Municipal Operations	\$3,540,144	\$3,619,875	2.3% increase
Capital Program	\$1,132,616	\$793,500	29% decrease
Water/Wastewater	\$1,023,235	\$1,103,549	7.8% increase
Total	\$5,695,995	\$5,461,424	3.1% decrease
Tax levy	\$2,752,413	\$2,880,148	4.64% increase
Tax Rate	0.00807957	0.00846692	4.70% increase

# Tax Rate Implications

- ▶ Dollar impact of 4.7 % tax rate increase for Village of Merrickville-Wolford share of tax bill
  - ▶ Residential impact \$38.29 per \$100,000 of assessment value
  - ▶ Farm land impact \$9.57 per \$100,000 of assessment value
  - ▶ Commercial impact \$51.55 per \$100,000 of assessment value

Education tax rate will be set in late March

County tax rate will be set in February

# Cost sharing

- ▶ We do partner with the County and neighbouring municipalities for:
  - ▶ Mutual Aid (in kind)
  - ▶ Recreation Cost Sharing (2016 \$9,000 and 2017 \$17,000 estimated)
  - ▶ Weed Spraying (in kind)
  - ▶ Economic Development (in kind with County)



# Debt

- ▶ Our debt levels are low but some major purchases will need to be paid out of reserves or borrow
- ▶ Fortunately, the Village can borrow from Infrastructure Ontario at approx. interest rate of 3% for new projects
- ▶ Currently, we are at 42% of our borrowing capacity
- ▶ 2017 new borrowing \$130,000 (replace 1994 Loader)

# 2017 Proposed Infrastructure Reserve

- ▶ Draft budget includes a 2% or \$55,000 tax rate allocation to create an Infrastructure Reserve to begin funding replacement of critical capital infrastructure (roads, bridges, buildings, equipment and utilities).

# A final word...

- ▶ To address all of our capital needs as identified in the Asset Management Plan, while limiting borrowing and tax increases, continues to be a challenge for Council

# OPEN FORUM

- Ideas
- Questions
- Comments
- Concerns

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